

# notre future université prend vie

Un modèle pionnier et unique en France  
Université Gustave Eiffel  
1<sup>er</sup> janvier 2020

FUTURE  
INVENTING THE CITY OF TOMORROW

UNIVERSITÉ  
— PARIS-EST —



École d'architecture  
de la ville & des territoires  
à Marne-la-Vallée



ENSG  
Géomatique

ESIEE  
PARIS



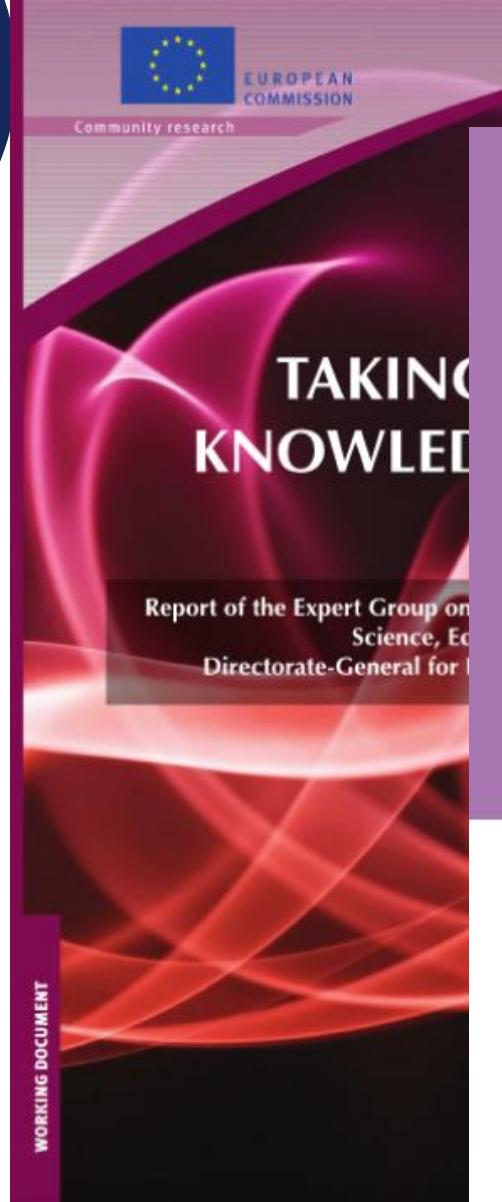
IFSTTAR

UP  
EM  
UNIVERSITÉ  
PARIS-EST  
MARNE-LA-VALLÉE

# Université et enjeux sociaux

Pierre-Benoit JOLY

Séminaire Université Gustave Eiffel  
13 février 2019



WORKING DOCUMENT

# Productive interactions: societal impact of academic research in the knowledge society

LERU position paper  
March 2017

LERU

PUSHING  
THE FRONTIERS  
OF INNOVATIVE  
RESEARCH

- University of Amsterdam • Universitat de Barcelona • University of Cambridge • University of Trinity College Dublin • University of Edinburgh • University of Freiburg • Université de Heidelberg • University of Helsinki • Universiteit Leiden • KU Leuven • Imperial College London • University College London • Lund University • University of Ludwig-Maximilians-Universität München • University of Oxford • Pierre & Marie Curie • Université Paris-Sud • University of Strasbourg • Utrecht University • University of Zu



## Science shared

*Those who were once the subjects of scientific enquiry are increasingly in the driver's seat. A special issue explores the co-production of research.*

From people with HIV selecting which trials of antiviral therapies get funded, to farmers of smallholdings guiding weather monitoring, the people affected by research are increasingly getting involved in it. They are shaping how projects are conceived, supported, done, assessed, disseminated and rated. They are partners in research production.

This special issue looks at the promise and the pitfalls of co-production for the stakeholders, scientists and societies now working shoulder to shoulder. As one advocate describes it: "It's about getting everybody round the table so you're valuing the knowledge everybody has."

A series of case studies on page 24 illustrates the many forms such research can take. They include a public-health researcher who has been working to curb childhood obesity with members of the Osage Nation, a Native American community in Oklahoma; and climate modellers embedded with city planners in nine southern African cities to help determine the research and infrastructure needed to adapt to climate change. The stories highlight common themes: co-production takes people out of their comfort zones, but the pay-off comes in the form of enhanced trust

and communication. Importantly, the research has a much better chance of making a difference to the people involved.

Those who were previously outside the academic system are also becoming gatekeepers for research: helping to decide what gets funded, published and evaluated. A collection of Comment articles describes how patients and carers are invited to review manuscripts at *The BMJ* (see page 30) and grant applications at the California Institute for Regenerative Medicine (see page 31). In some cases, they encourage risk-taking; in others, they rein in false hope. Another article calls for the wider use of co-created evaluation tools to improve and incentivize research co-production (see page 32).

So how do you join the revolution? Public-involvement manager Gary Hickey offers five principles for co-producing research on page 29. Chief among these is to share power. But, as he writes, co-production won't happen just because it is a good thing: research partners need to change their practices and cultures. Getting everybody around the table is worthwhile, but it takes work. ■



# >>> Charte de l'ouverture à la société des organismes publics de recherche, d'expertise et d'évaluation des risques sanitaires et environnementaux

Pour l'ANSES

Pour le BRGM

Le 9 novembre 2016  
Pour l'IRSTEA

Pour l'INRAE

Pour l'Institut Pasteur

Pour l'Institut national de l'environnement et du développement durable

Pour l'IRSN

Pour l'Ifremer

Pour l'Inria

Pour l'Institut national de la santé et de la recherche médicale

Pour l'Institut national de l'information géographique et forestière

Pour l'Institut national de la recherche agronomique



## Le ColLaboratoire - Unité de recherche-action, collaborative et participative



A propos

Recherche et société

Actualités & événements



© Séverine Trouilloud

Les domaines de recherche et d'expertise du **ColLaboratoire** sont :

- la participation des publics et parties prenantes aux choix scientifiques ;
- l'intégration des besoins, compétences et savoirs des acteurs sociaux dans les activités de recherche;
- l'approche interdisciplinaire des relations entre santé, recherche biomédicale et société;
- l'approche interdisciplinaire des relations entre savoirs scientifiques, savoirs experts, savoirs expérimentuels et savoirs d'usage;
- l'intermédiation recherche-société;
- les méthodologies favorisant l'innovation sociale par la recherche et l'enquête.

## La « Troisième Mission » des universités

The role of the *university* is not limited to teaching and research but includes a ***third mission***: to engage with society.

To address growing societal and economic challenges, *universities* everywhere face a growing demand to link their research and teaching knowledge to this ***third societal mission***.

(Univ. WorldView)

***Universities' Third Mission.*** To address the growing societal and economic challenges, there is an increasing demand for *universities* to use their knowledge from research and teaching to fulfil their so-called "***Third Mission***" in society and economy.

(Univ. of Vienna)

# International Networks

## GLOBAL ALLIANCE FOR COMMUNITY ENGAGED RESEARCH



The Canadian CED Network  
Strengthening Canada's Communities

**Global Alliance for  
Community Engaged  
Research**

Civil Society and University Alliance to  
Strengthen Community Engagement for  
Sustainable Development.

Declaration May 2008, Victoria, Canada.  
Regional Institutes Canada, Senegal, India,  
Malaysia....

Policy Paper and Case Studies to UNESCO  
World Conference on Higher Education, July  
2009.

International meeting at Living Knowledge  
Conference, Belfast, August 2009.

[www.communityresearchcanada.ca](http://www.communityresearchcanada.ca)



GACER was founded by representatives of universities, networks and civil society organizations at CUExpo 2008 in Victoria, B.C., Canada. A global networking meeting, funded by the [International Development Research Centre](#), was held during the conference that saw representatives from 14 countries develop the [Declaration of the Global Alliance](#), which was then endorsed by many of the 600 delegates at the conference.

# International Networks

GUNI SERIES ON THE SOCIAL COMMITMENT OF UNIVERSITIES 4

## HIGHER EDUCATION IN THE WORLD 4

Higher Education's Commitment to Sustainability:  
from Understanding to Action



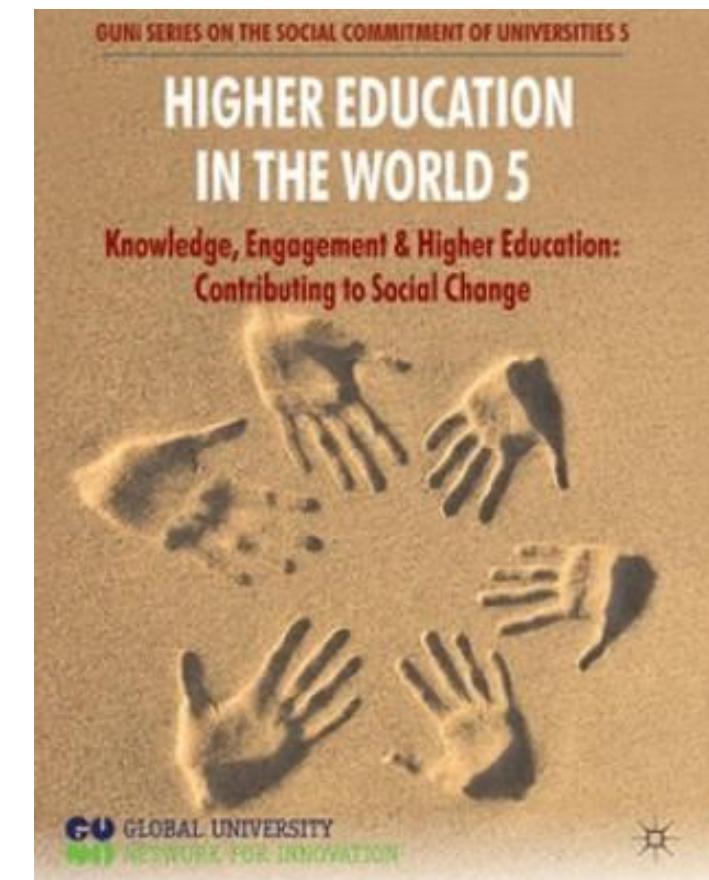
The Big Tent Consortium, a global network of universities and their community partners, has issued the **Declaration on the role of Universities in the implementation of the United Nations Sustainable Development Goals**, as a call to action to its members on the role of universities in the implementation of the United Nations Sustainable Development Goals. We urge our partners, networks, colleagues and peers to express their solidarity with this declaration by endorsing the statement.



GUNI SERIES ON THE SOCIAL COMMITMENT OF UNIVERSITIES 5

## HIGHER EDUCATION IN THE WORLD 5

Knowledge, Engagement & Higher Education:  
Contributing to Social Change

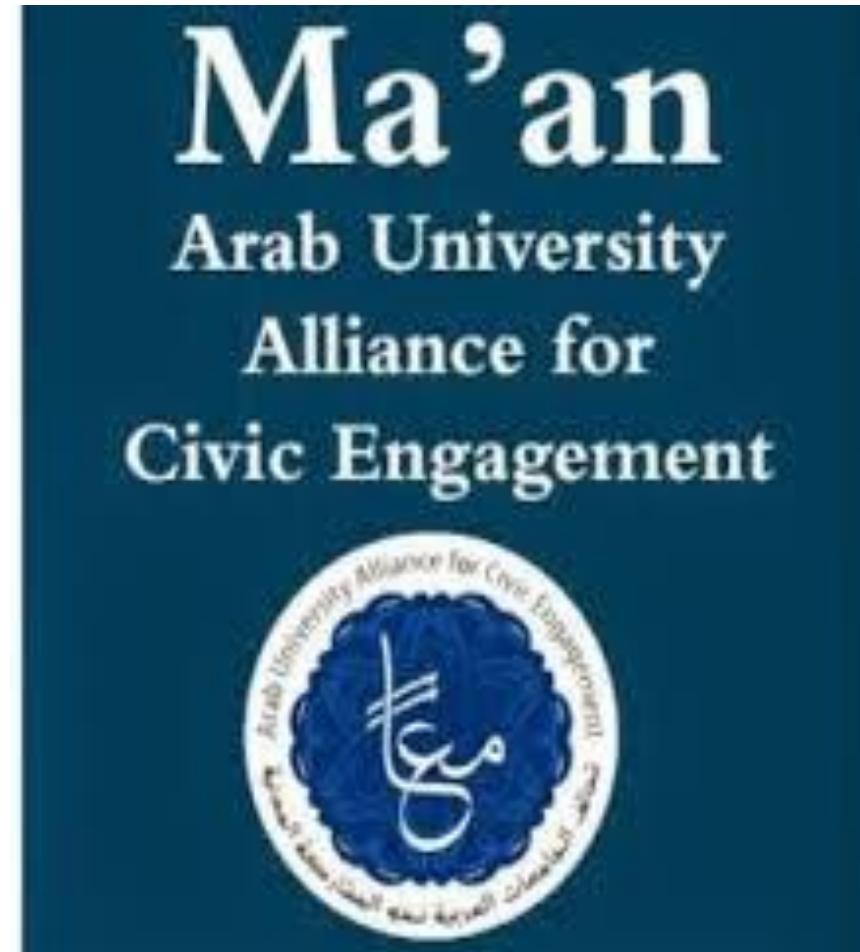
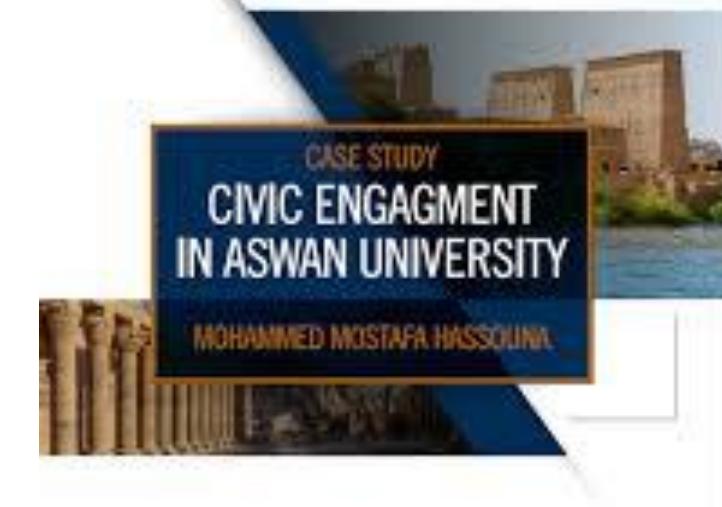


# International Networks



THE AMERICAN  
UNIVERSITY IN CAIRO  
JOHN D. GERHART CENTER

SCHOOL OF  
BUSINESS



# International Networks

## University Social Responsibility Network

[Al-Farabi Kazakh National University, Kazakhstan](#)

[Beijing Normal University, China](#)

[Clare Hall, University of Cambridge, U.K.](#)

[Kyoto University, Japan](#)

[Peking University, China](#)

[Sichuan University, China](#)

[Simon Fraser University, Canada](#)

[The Hong Kong Polytechnic University, Hong Kong](#)

[The University of Manchester, U.K.](#)

[Tufts University, U.S.A.](#)

[University of Haifa, Israel](#)

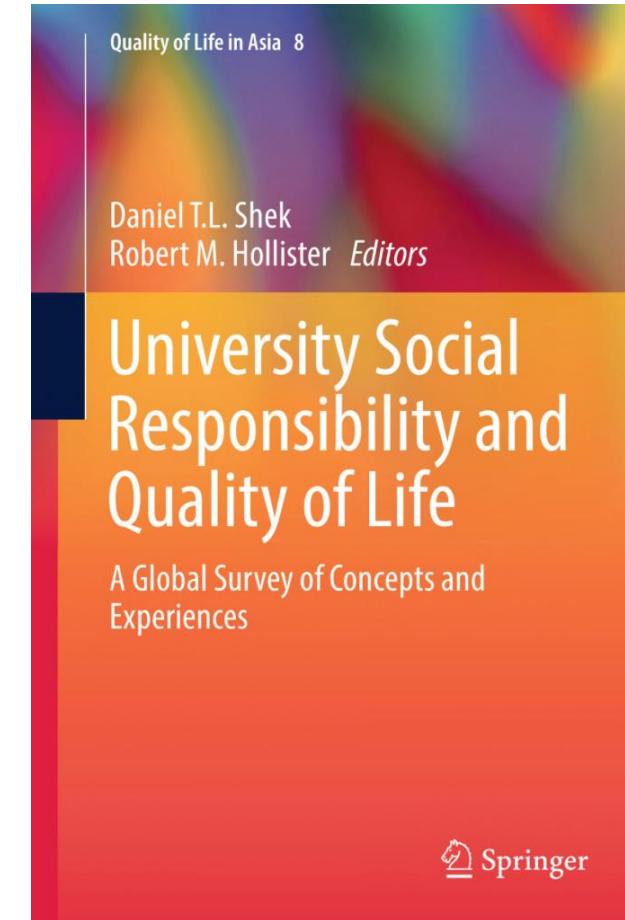
[University of New South Wales, Australia](#)

[University of Pretoria, South Africa](#)

[University of Sao Paulo, Brazil](#)

[Washington University in St. Louis, U.S.A.](#)

[Yonsei University, Korea](#)



*Student exchange on Service-Learning*

# Continental Networks -EUROPE

1. Autonomous University of Madrid, *Spain*
2. National University of Ireland, Galway, *Ireland*
3. Erasmus University of Rotterdam, *Netherlands*
4. Ghent University, *Belgium*
5. ISPA – Instituto Universitário de Ciências Psicológicas, Sociais e da Vida, *Portugal*
6. IMC Univ. of Applied Science-Krems GmbH, *Austria*
7. University of Bologna, *Italy*
8. University of Brighton, *United Kingdom*
9. University of Helsinki, *Finland*
10. University of Zagreb, *Croatia*
11. Vytautas Magnus University, *Lithuania*



Developing a culture  
of civic engagement  
within higher  
education in Europe



CLAYSS

## UNIVERSIDADES SOLIDARIAS

Pontificia Universidad Católica del Ecuador

Pontificia Universidad Javeriana Cali

Universidad Antonio Ruiz de Montoya

Universidad Austral, Argentina

Universidad Católica Boliviana "San Pablo", Bolivia.

Universidad Católica Andrés Bello

Universidad Católica Argentina

Universidad Católica Cardenal Raúl Silva Henríquez

Universidad Católica Santa María La Antigua

Universidad Católica de Colombia

Universidad Católica de Temuco, Chile

Universidad Católica del Táchira, Venezuela

Universidad Católica del Uruguay, Uruguay

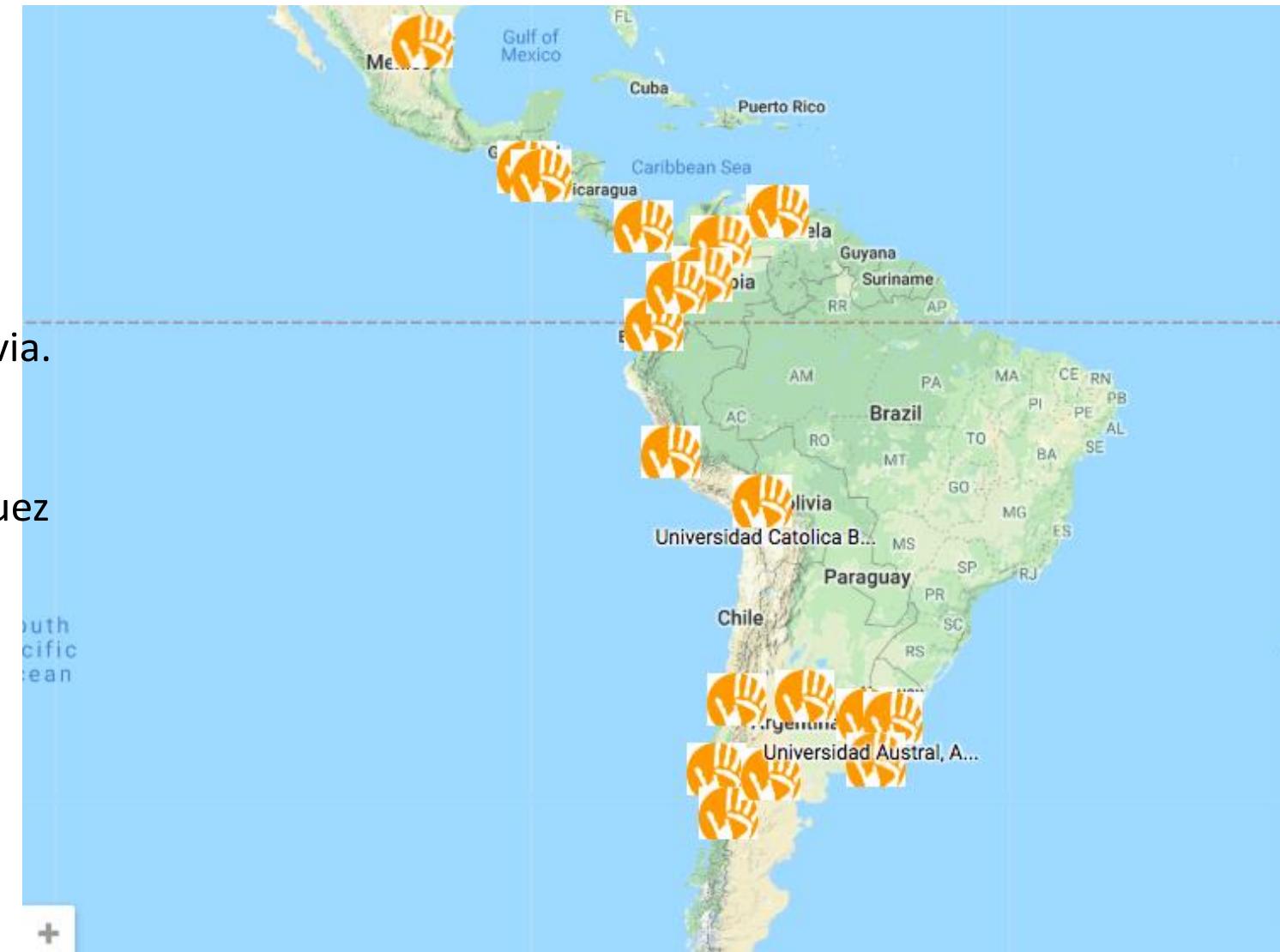
Universidad Central de Chile, Chile

Universidad De Monterrey, México

Universidad Francisco Gavidia

# Continental Networks – LATIN AMERICA

*Centro Latinoamericano de Aprendizaje y Servicio Solidario*





# Continental Networks - ASIA

THE 4th ASIAENGAGE REGIONAL CONFERENCE 2018  
“Rising to the Challenge of SDGs in Asia through University-Community Engagement”  
26 – 28 NOVEMBER 2018  
THE EMPRESS HOTEL, CHIANG MAI, THAILAND

UNIVERSITI KERANGGAMALAYSIA  
The National University of Malaysia  
AsiaEngage AUN USR&S  
Asia University Network, Chair of Academic Cooperation and Research Initiatives

Logos of participating universities and organizations at the bottom of the banner.

Azerbaijan (1)  
Bangladesh (2)  
Brunei (1)  
Cambodia (4)  
Hong Kong (5)  
India (1)  
Indonesia (7)

Japan (1)  
Kazhakstan (2)  
Korea (2)  
Kyrgyzstan (1)  
Laos People's Democratic Republic (1)  
Malaysia (28)  
Pakistan (3)

Philippines (7)  
Singapore (3)  
Sri Lanka (1)  
Taiwan (1)  
Thailand (11)  
Vietnam (5)

**Australian College of Applied Psychology**

**Australian Catholic University**

**Charles Darwin University**

**Charles Sturt University**

**CQ University, Australia**

**Federation University-Australia**

**Flinders University**

**Griffith University**

**La Trobe University**

**Southern University**

**University of Canterbury**

**University of New England**

**University of Southern Queensland**

**University of the Sunshine Coast**

**University of Sydney**

**University of Technology, Sydney**

**Victoria University**

**Western Sydney University**

# Continental Networks -AUSTRALIA



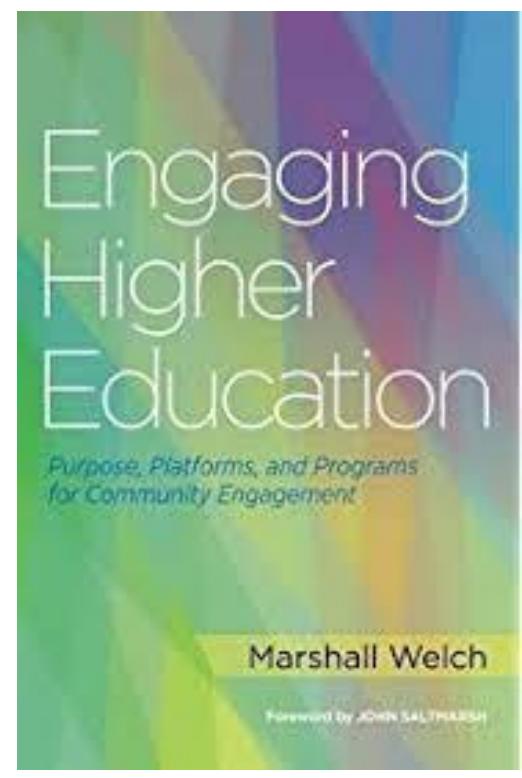
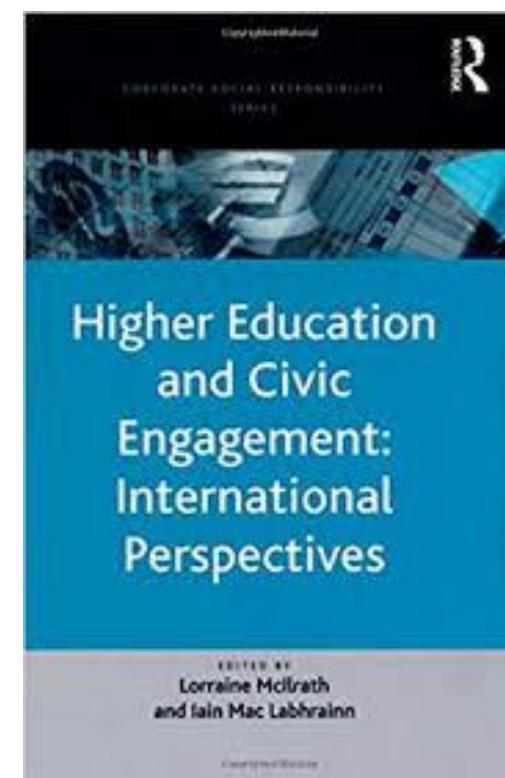
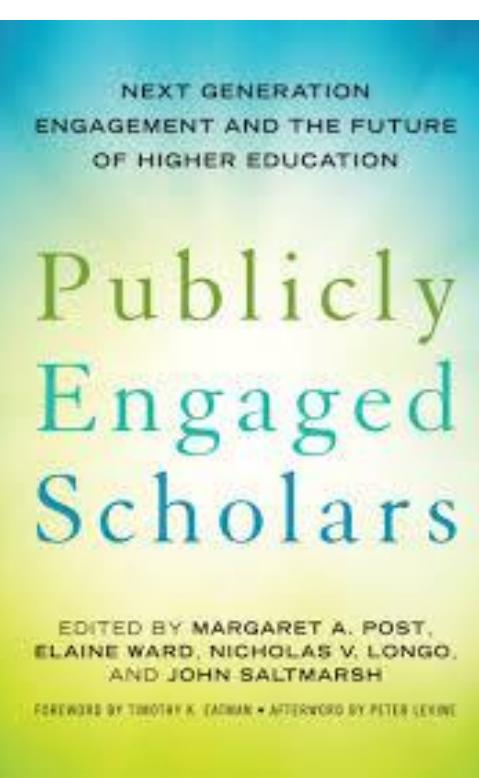
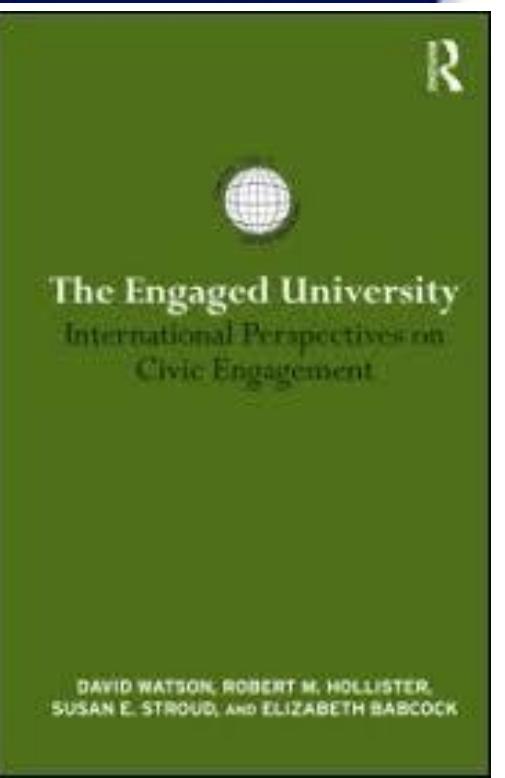
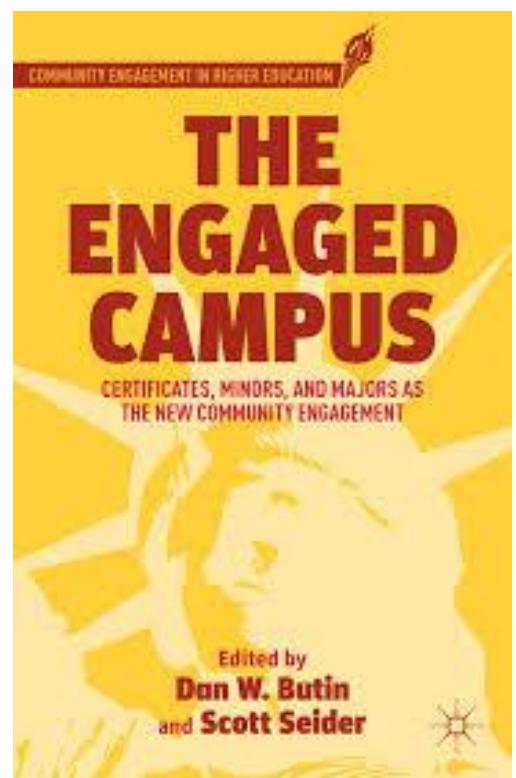
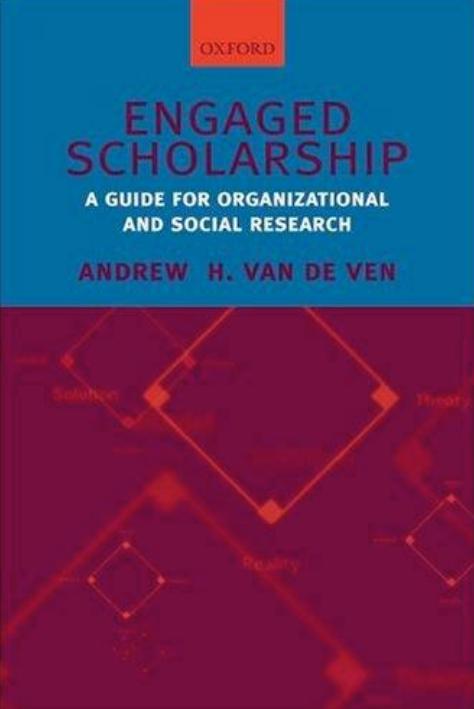
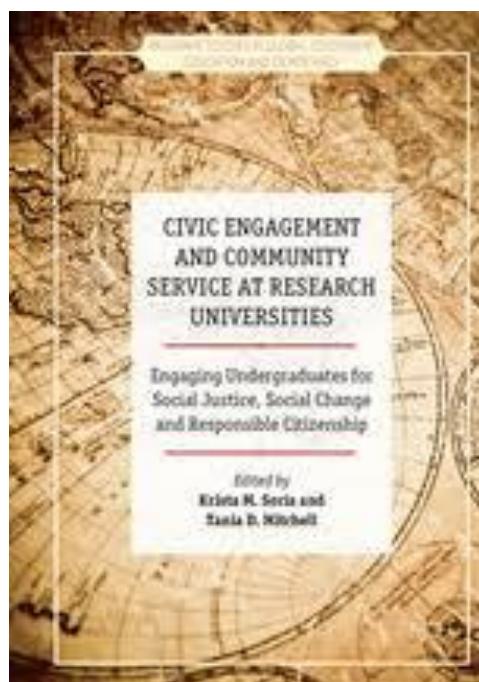
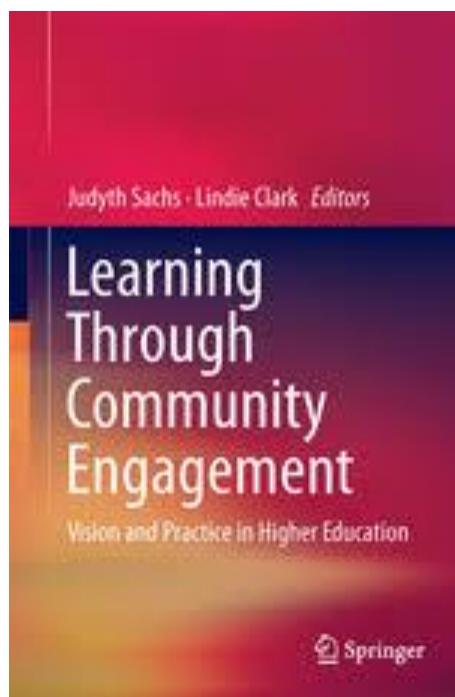
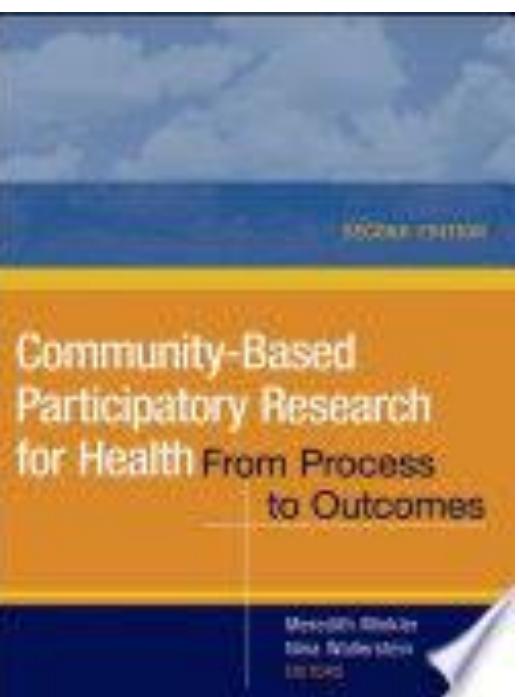
Engagement Australia is the peak alliance of Australian and New Zealand universities focused on developing the community engagement agenda in higher education. Formed in 2003 with a vision to cultivate understanding and awareness of engagement as a strategic methodology for individual and institutional achievement in unison with societal improvement and impact.

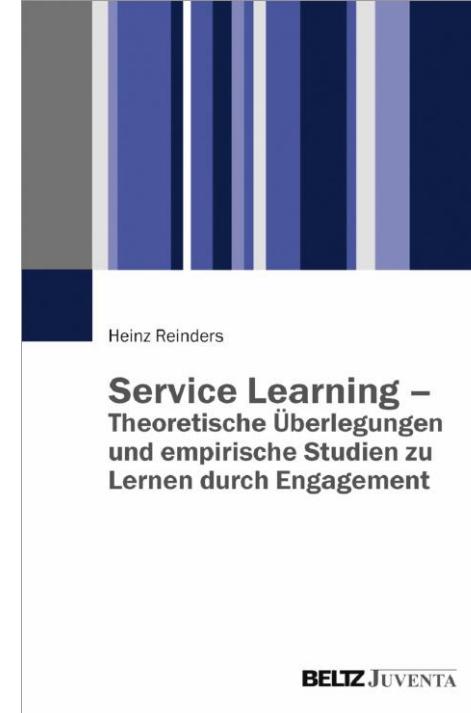
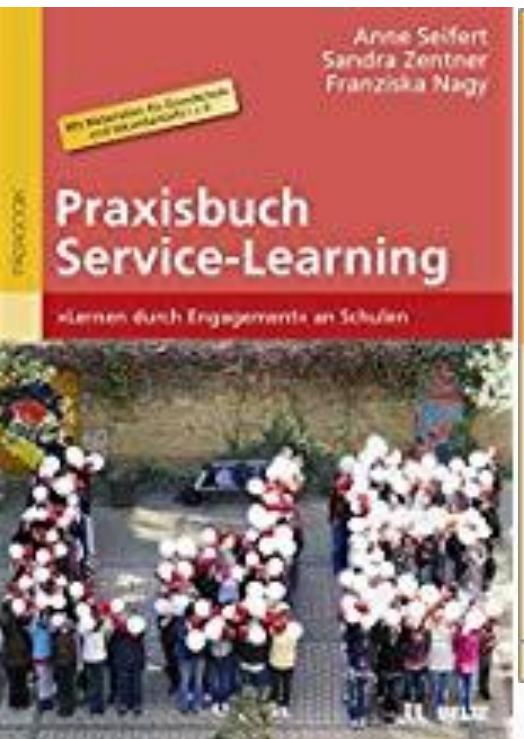
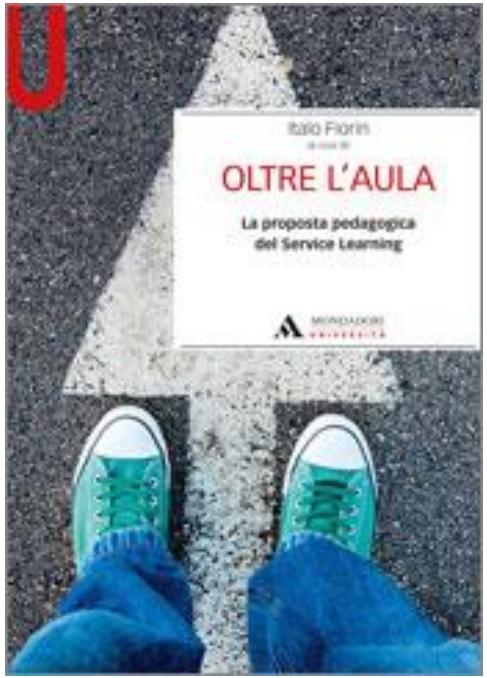
# PURSUING OPPORTUNITIES THROUGH PARTNERSHIPS: HIGHER EDUCATION AND COMMUNITIES



EDITED BY BRIAN A. REINHOLD, RALF C. PAUL,  
HOWARD STUTZMAN, JAMES W. FRASER,  
JILL KERKAKI, & GERALD E. LIND

EDUCATIONAL PARTNERSHIPS FOR INNOVATION  
EDUCATIONAL EXCELLENCE FOR ALL THROUGH COLLABORATION



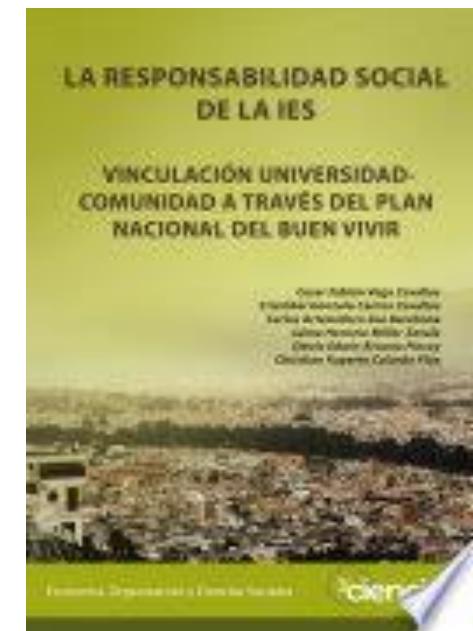
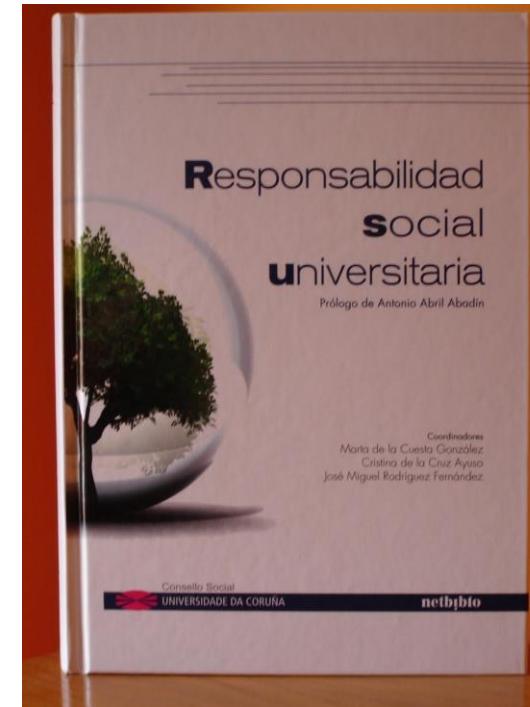


Maria Nieves Tapia

## Educazione e solidarietà

la pedagogia dell'apprendimento-servizio

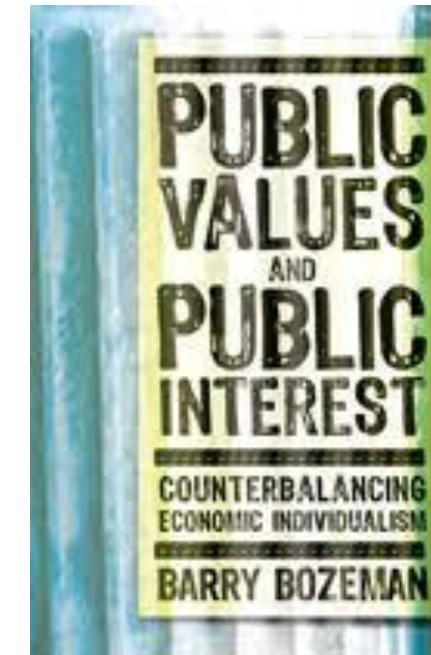
Città Nuova



# ASU: le modèle de la « nouvelle université américaine »



Consortium for Science,  
Policy & Outcomes  
at Arizona State University



THE NEW  
ATLANTIS  
A JOURNAL OF TECHNOLOGY & SOCIETY

## Saving Science

*Science isn't self-correcting, it's self-destructing.  
To save the enterprise, argues Daniel Sarewitz,  
scientists must come out of the lab and into the real world.*

## ASU: le modèle de la « nouvelle université américaine »



***Excellence*** (" faire progresser la recherche et la découverte de valeur publique ")

***Impact*** (" assumer la responsabilité fondamentale de la santé économique, sociale, culturelle et globale des communautés que nous servons ")

***Inclusion*** (" mesurée non pas par 'qui nous excluons', mais par 'qui nous intégrons et comment ils réussirent' ").

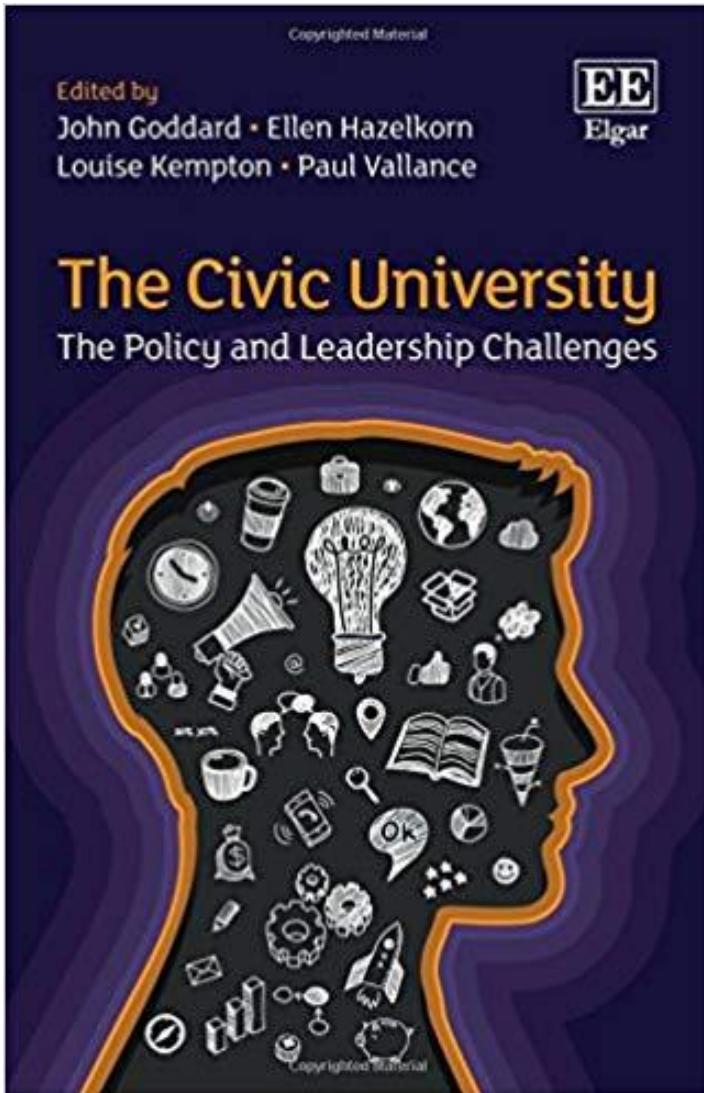
## ASU : le modèle de la « nouvelle université américaine »

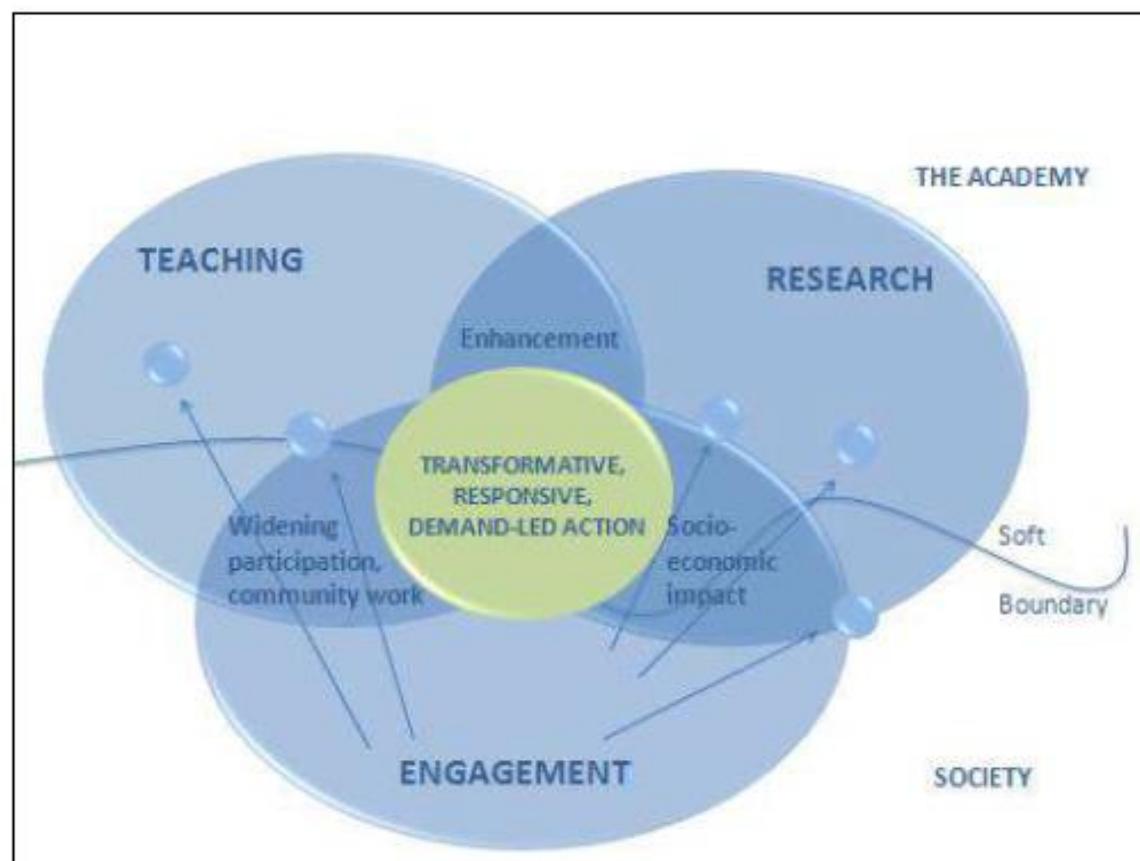
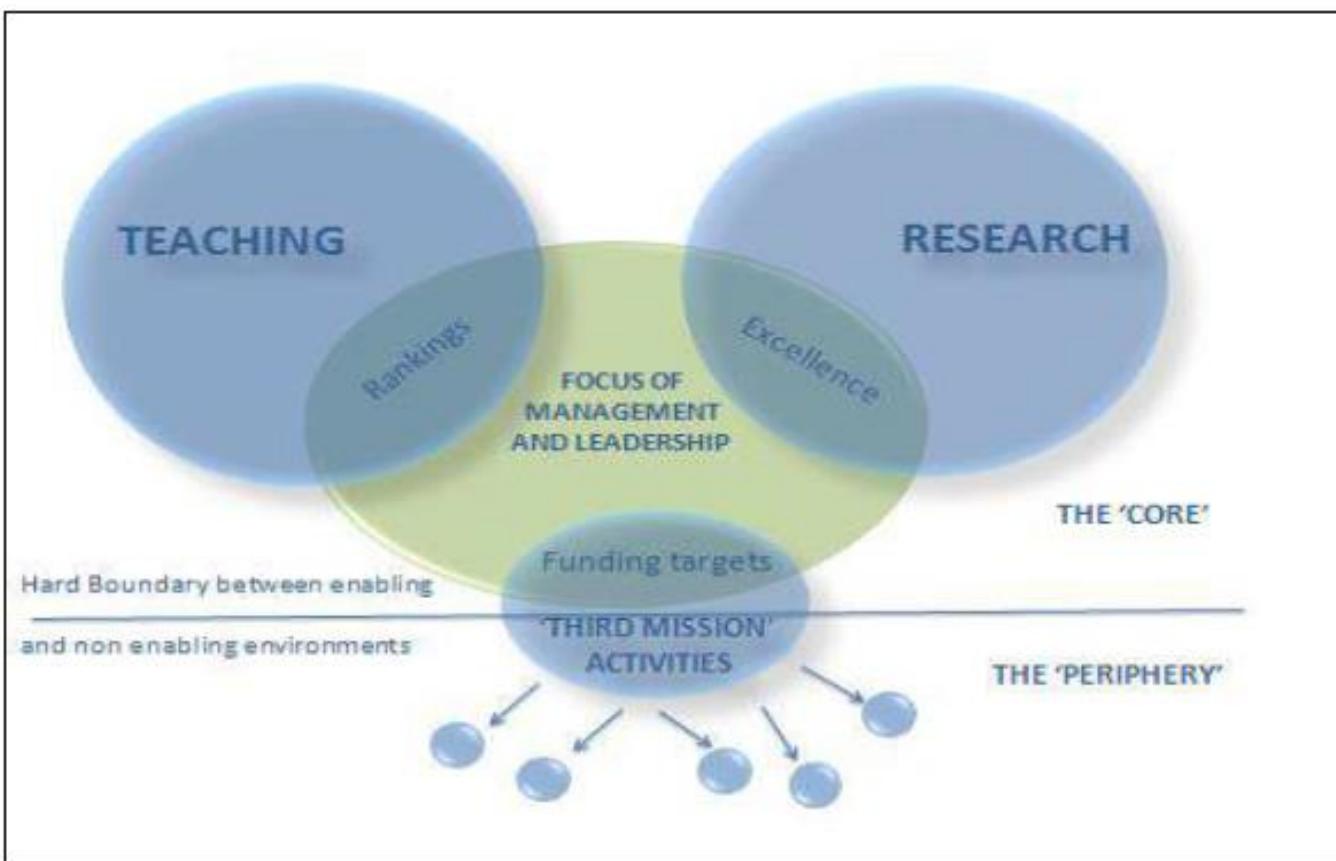
Cinq actions interdépendantes :

1. Renforcement des capacités communautaires (soutien, formation et accès aux ressources et à l'information).
2. Faire participer le corps professoral et les étudiants à la résolution des problèmes auxquels font face les communautés.
3. Développement économique - Répondre aux besoins de l'université et aux besoins des communautés alors que l'ASU poursuit son rôle de moteur économique.
4. Développement social - Répondre aux besoins de l'université et de l'Arizona en travaillant en étroite collaboration avec les institutions publiques et privées.
5. Recherche et découverte - Faire progresser les recherches pertinentes en valorisant l'apport, les connaissances et les besoins de la communauté.



# Le concept de « civic university », John Goddard et al.





**Figure 2: The 'un-civic' university (Source: Goddard, Hazelkorn, Vallance, 2016)**

**Figure 3: The Civic University (Source: Goddard, Hazelkorn, 2016)**

## Les sept dimensions de l'université civique :

1. Elle est activement engagée avec le monde extérieur ainsi qu'avec la communauté locale de l'endroit où elle est située.
2. Elle adopte une approche holistique de l'engagement, le considérant comme une activité à l'échelle de l'institution et ne se limitant pas à des individus ou à des équipes spécifiques.
3. Elle développe un fort sentiment d'appartenance - elle reconnaît la mesure dans laquelle sa localisation aide à la construction de sa propre identité en tant qu'institution.
4. Elle a un sens profond de sa mission - comprendre non seulement ce qu'elle sait bien faire, mais aussi pourquoi (ou pour qui) elle le fait.
5. Elle s'investit de façon à avoir un impact au-delà du monde académique.
6. Elle est transparente et responsable devant ses parties prenantes et le grand public.
7. Elle utilise des méthodologies innovantes telles que les médias sociaux et le teambuilding dans son programme activités d'engagement

# Barriers

## Competence

Difficulties in measuring or demonstration impact or engagement

Lack of absorptive capacity externally for research and knowledge

Lack of 'clean' communication and "boundary spanning" skills

## Leadership

Civic partnership not seen as 'core business'

Reward and progression routes for academics do not incentivise "boundary spanning" work

Gap between the strategic and operational – constrains implementation

## Institutional

Opaque structures and procedures

Perception of universities as bureaucratic, lacking urgency, inwardly focussed

Size and heterogeneity of institutions – difficult to gain access

## Political

Mapping political leadership of the city is complex

Lack of political influence

Political instability at local level

## Finance and Resources

Resource constraints limiting extent of involvement in external projects

# Ouverture

**Des enjeux forts**

**De nombreuses initiatives, mais quelle stratégie ?**

**« Troisième Mission » ou une vision intégrative des Trois Missions ?**

**Quelles perspectives pour l'UGE, « Université atypique » ?**

# LE PROJET AU CŒUR DES ENJEUX INTERNATIONAUX

- Soutenir les travaux de recherche sur la ville sur des durées longues, **pour traiter des questions de durabilité, de résilience et faciliter l'interdisciplinarité**

- Les académiques doivent pouvoir jouer un **rôle d'experts**

- Diversité des « mondes » de la recherche sur la ville, fragmentation de la recherche urbaine
  - **poursuivre les approches croisées, l'interdisciplinarité**



- **Les Universités peuvent jouer un rôle de leader**

- Production de la recherche et de la formation associant acteurs publics, privés et citoyens
- Regroupement des acteurs internationaux autour d'enjeux bien identifiés pour partager les connaissances et les faire connaître

- Changer d'échelle spatiale et temporelle : lier petites et grandes échelles et travailler sur les temps longs (50 à 100 ans)
  - **gestion des données, lien entre passé et futur**

*« Most urban scientists and resources are located in the global north and in large cities, but the most pressing urban challenges tend to be found in the global south and in small to medium sized cities. »*

Merci de votre attention  
Place aux échanges

Séminaire Université Gustave Eiffel  
13 février 2019